





Time:

11:00 am - 1:00 pm

Hybrid Meeting

In person: Walpole Health Department, 135 School Street, Walpole MA 02081 Virtual: https://us06web.zoom.us/j/87330075442

Attendance Roll Call

Voting members present:

Meg Goldstein, Canton (in person)

Katie Paciorkowski, Dedham (in person)

Caroline Kinsella, Milton (virtual)

Stacey Lane, Norwood (in person)

Melissa Ranieri, Walpole (in person)

Jhana Wallace, Wellesley (in person)

Jared Orsini, Westwood (in person)

Non-voting members present:

Aine Studdert-Kennedy, BME Strategies (in person)

Cynthia Baker, BME Strategies (in person)

Jackson Lieb, BME Strategies (in person)

Abbie Atkins, Norwood (in person)

Katharine Reisdorf, Regional Epidemiologist (in person)

Kristen McIntire, Regional Public Health Nurse (in person)

Trish Fisher, Walpole (in person)

Ginnie Chacon Lopez, Needham (virtual)

Kelsey Ober, Walpole (in person)

<u>6/7</u> communities present, quorum met.

Meg Goldstein motioned to start the meeting. Stacey Lane seconded the motion.

Canton: Y

Dedham: Y

Milton: (joined late)

Norwood: Y Walpole: Y Wellesley: Y





Westwood: Y

The regular meeting of the NC-8 Local Public Health Coalition was called to order by Cynthia Baker at 11:04 AM on March 3rd, 2025.

I. Welcome

BME provided an overview of the agenda to start the meeting.

Meg Goldstein made a motion to approve the minutes from the February 2024 Coalition Meeting, Opioid Abatement Collaboration Discussion meeting, and FPHS Service Delivery Tool meeting. Jared Orsini seconded the motion.

Canton: Y Dedham: Y

Milton: abstained Norwood: Y Walpole: Y Wellesley: Y Westwood: Y

Motion passes.

II. Announcements and Reminders

- a. Welcome, Katie!
- b. BME provided an overview of upcoming training and support opportunities:
 - i. MHOA Tobacco Trainings
 - 1. Monthly Office Hours
 - 2. Retail Tobacco Inspection Training
 - a. Wednesday, April 30th 10AM-12PM
 - 3. Merchant Education Training
 - a. Tuesday, February 25th 1PM
 - b. Monday, April 7th 1PM
 - 4. Incorporating Tobacco into Retail Food Inspections
 - a. Monday, June 9th 1-3PM
 - ii. Racial & Health Equity TA Program: FY25 Topics & Sessions
 - 1. March 18: Workforce Diversity
 - 2. April 15: Culturally and Linguistically Appropriate Standards (CLAS)
 - 3. May 20: Linguistic Justice
 - iii. NEHA Body Art Facility Inspector Training
 - 1. 10 NC-8 participants registered for April & May sessions
 - 2. Virtual Training Dates & Times:





- a. April 22 & 24 11AM-3PM EST
- b. May 13 & 15 11AM-3PM EST
- 3. Pricing: \$299 (members); \$349 (non-members)

iv. RapidSafety CPR Instructor Certification

- 1. \$275 per class
- 2. Variable dates before end of FY25
 - a. Jhana: Are these already booked?
 Cynthia: These are available, but not yet scheduled and can utilize PHE funds.

v. MAHB Certificate Session

- 1. Variable Dates:
 - a. April 5th Hotel 1620, Plymouth MA
 - b. April 26th Hotel Northampton, Northampton MA
 - c. May 10th Courtyard Hotel, Marlborough MA
- Pricing: \$100
- 3. CEUs available:
 - a. RS/REHS
 - b. CHO
 - c. CP-FS
 - d. Nursing

vi. MAPHN Conference

- 1. May 14-15th
- Location: Four Points by Sheraton Wakefield; Boston Hotel & Conference Wakefield, MA
- 3. CEUs Available
- 4. Early Bird Pricing through April 30th: \$399

vii. CPO Certification

- 1. Variable dates available for in-person certification or recertification
- 2. Pricing: \$380

viii. MHOA Conference

 Request for tentative community headcount in case of FY25 approval for registration

III. MRC Updates

Jackson Lieb provided an update on the Medical Reserve Corps for the coalition. He recapped decisions from this month's advisory group meeting. The group passed an updated Code of Conduct, approved the requirement of a photo release and disciplinary procedures for volunteers. Jackson is currently working to update our documentation to reflect these changes. A lawyer informed him last week that notification rather than collection of signatures is all that is required for implementing these changes for volunteers. The group also decided to approve a basic training curriculum including: ICS 100/ICS for MRC (Avail:





Virtually and Asynchronously), Personal Preparedness (Avail: Virtually and Asynchronously), and MRC 101 Orientation (currently available virtually). Jackson is working to create an asynchronous option for the orientation. These trainings are required for all new volunteers and encouraged for existing volunteers by providing two benefits. Badges will be available for volunteers who complete this training, as well as more advanced training, like Sheltering or Psych First Aid.

Jackson is shifting focus towards the recruitment drive to build the base recruiting plan, and will attend three separate trainings and conferences to learn recruitment best practices from other MRC unit leaders. These include the Massachusetts Statewide Training Day, TILI training weekend and the NACCHO Preparedness Conference. Finally, the group agreed to cancel the March Advisory group meeting.

IV. FPHS Review

Cynthia Baker provided an update on FPHS Review. SSA Service Delivery responses were due 2/28 and finalized ahead of the deadline. The Cost Tool is due 3/14 and the Service Delivery Tool is due 4/18. Cynthia described additional support options to help municipalities complete the FPHS Review, including live walkthroughs of responses or asynchronous data entry support. Cynthia will recirculate Manizeh Afridi's contact information with the minutes, and will reach out to individual communities to strategize completion of the Cost Tool prior to 3/14.

V. Regional Staff Updates

- a. Regional Epidemiologist Introduction
 - i. Aine Studdert-Kennedy introduced the coalition's newest staff member, Katie Reisdorf, Regional Epidemiologist. She provided a brief overview of the onboarding process and timeline and will include corresponding resources (Regional Epidemiologist Onboarding Guide and 30-90 Day Checklist) with the minutes for coalition review.
 - ii. The **Regional Staff Request form** has been updated to include all types of PHN support and relevant topic areas. The Request Form has also been added to the Document Hub for efficient access (the link will be recirculated with the minutes).

a. Regional Public Health Nurse Report-Out

i. Kristen McIntire provided a detailed summary of her recent activities and upcoming goals. Kristen will leverage recent MAVEN case management to focus on building surveillance SOP and plans to focus additional efforts on updating the Document Hub with inventory from each community. Kristen also polled the group for volunteers to review the Hub and provide feedback before releasing to the coalition at large. Meg Goldstein agreed to support beta phase review in addition to Katie Paciorkowski. Kristen also





reviewed initial ideas to build out the NC-8 website, including a regular newsletter or announcement portal to share regional events and clinics. Lastly, Kristen advertised her availability to support camp inspections. Jared Orsini advised that some camps in the region operate in multiple NC-8 towns, and operators may be able to provide access to their documentation across municipalities. Meg Goldstein emphasized the time commitment required to checking immunization information during camp inspections.

b. <u>Contractor Support Next Steps</u>

- i. The NC-8 contract with MoJin Solutions is complete and all communities finalized their Onboarding Questionnaires. MoJin provided an introductory letter to all communities to share with their LBOH and local establishments. Communities are welcome and encouraged to start scheduling inspections.
- ii. The Title 5 contract with LandTech is nearing completion pending a few outstanding documents. BME expects to finalize the contract by the end of this week. Aine will share municipal points of contact with the LandTech lead contact to initiate outreach and individual community introductions.

VI. PHE Budget Review

a. Current State Overview

- The second annual PHE reporting period ended 2/28 (Nov 1-Feb 28th). BME provided a general overview of projected expenditure to date, pending detailed expense review for the report due 3/31.
 - 1. NC-8 was on target during the first annual reporting period (July 1-Oct 31st) and spent \$148,519.40 or 27.8% of the total contract award (\$533,971.62). NC-8 expenditure slowed down in the second reporting period due to staffing variability, and BME roughly estimates that cumulative spending to date will total 40-50% of the full grant award (to be confirmed).

b. Proposed Budget Modification

i. BME proposes a budget modification to update several line items where maximum expenditures were reached. An additional budget modification for review in the April or May meeting will likely follow to reallocate additional funding.

Budget Line Item	Previous Total (11.4 Update)	Proposed Change	New Total (3.3 Update)
Regional Inspection Associate	\$23,524.25	(\$5,614.42)	\$17,909.83
Fringe Benefits	\$31,221.14	(\$1,684.32)	\$29,536.82
Nursing Supplies	\$2,000	\$1,000.00	\$3,000



OBFOLK COUNTY
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SERIIC MEALTH COALTION

Membership	\$1,000.00	\$1,000.00	\$2,000.00
Training	\$4,701.26	\$5,298.74	\$10,000

Stacey Lane motioned to approve the proposed budget modification. Jared Orsini seconded.

Canton: Y
Dedham: Y
Milton: Y
Norwood: Y
Walpole: Y
Wellesley: Y
Westwood: Y

Motion passes.

c. Looking Ahead: At-Risk Funding and Mitigation

- i. Cynthia Baker provided an overview of anticipated expenditure inputs in the Contractor line item (including digitization for 4 communities, and contractor support in Food Protection and Title 5 inspections).
- ii. Assuming perfect consumption of current budget allocations including contractor support, NC-8 will need to reallocate \$32,053.55 to spend down in full for FY25. This accounts for the remaining RIA salary that is currently slated to go unspent, associated fringe, and the differential in Epidemiologist salary from November to March.

d. Proposed Next Steps & Strategies

- i. Allocate additional funding for website redesign (Health Communications)
- ii. Procure team uniforms for new regional staff & any new municipal staff
- iii. Leverage Regional Staff for additional supply review & proposals
- iv. Request community review of supply list to identify requested items
- v. Invest in additional training
- vi. Reassess pending individual community requests and further suggestions

BME will recirculate the approved expenses list to NC-8 communities and request elections for supply & training support by EOD 3/14 to assist with continued budget modification development.

VII. CTCI Project Updates

- a. Regional Comms Plan/TTX Objective
 - i. BME shared an update regarding procurement next steps for the regional communication plan and workshop series project. The team is working with





Norwood's procurement lead to structure an RFQ process and hopes to conduct vendor outreach by EOM. BME polled NC-8 members for suggested vendor contacts. Jackson Lieb suggested asking for referrals through Walpole EMD.

b. Canton Library Project: Updates & Next Steps

i. Norwood procurement is compiling community orders for hygiene supplies and is contacting towns as orders are ready for pickup. The total projected expenditure for this project is \$27,868.61 for this FY of the allotted \$50,000.

c. FY25-FY26 CTCI Expenditure Projections

- i. BME provided a high level overview of expected expenditures through end of FY25:
 - 1. **FY25 Projected Spend:** \$145,644.21 (Epi salary & fringe, contractor for grants management support, hygiene kit supplies, COVID-19 tests, and administrative support)
 - FY26 Projected Spend: \$237,682.81 (Epi salary and fringe inclusive of COLA increase, contractor for grants management support, Comms/TTX project, hygiene kit supplies, and administrative support)
 - 3. **Total Projected Spend FY25-FY26:** \$383,327.02
 - 4. **Remaining Funds to address:** \$107,549.98 roughly the value of 2 years of the Public Health Associate position plus associated fringe.

d. FY26 Expenditure Discussion

The coalition discussed opportunities to leverage the difference in funding. Aine Studdert-Kennedy provided a refresher on the RFR SOW, which includes support for individuals with expressed challenges observing infectious disease isolation and quarantine instructions, to be coordinated with social services, childcare, nutritional, transportation, housing, mental health, and other practical supports at the local level. Cynthia Baker shared that other groups have used this funding for transportation vouchers to assist TB patients and asked the group what needs they've observed in the community. The coalition discussed nutrition support particularly with heightened levels of flu transmission, but expressed concern over the logistical challenges of funding grocery support, gift cards, or similar. The group also discussed the need to remain flexible given the uncertainty of funding support and increasing burdens of infectious disease in communities. BME will conduct some research into opportunities for nutrition support that could fit within the funding scope and/or fit logistically with administrative constraints. Aine also reminded the group that the Regional Epidemiologist could also be leveraged to support ongoing conversations about infectious disease mitigation and health communications moving forward.





e. COVID-19 Tests

- i. BME polled the group to see if communities took advantage of free test kits through ASPR. A few communities still have COVID-19 test kits or have ordered more. The group discussed leveraged CTCI funding for combination COVID-19 and flu test kits, or even flu test kits without COVID.
- ii. BME will get a quote based on 50 test kits per community, with the opportunity to increase if pricing allows.

VIII. MCH Program Discussion

- a. MCH Community of Practice & Programmatic Discussion
 - i. A few weeks ago, the DPH-led MCH Community of Practice convened for the second time this fiscal year. Kristen McIntire, Meg Goldstein, and Katie Paciorkowski joined the call.
 - 1. Welcome Family joined the MCH Community of Practice call and monthly PHE Grantee meeting to share exciting updates about the future state of programming for MCH in the state. Following execution of the maternal health bill in August, DPH was tasked with creating a universal, statewide home-visiting program to increase local support for parents and caregivers throughout Massachusetts. The home visiting program will be modeled on Welcome Family and will eventually be reimbursable by insurance.
 - a. In this fiscal year, the expansion of the program is unfunded. One of the next steps Welcome Family will be pursuing will be to estimate the total funding needed to create a statewide program, go through procurement and partner with MassHealth to design the reimbursement structure in FY26, and then possibly begin implementation in FY27.
 - b. Though it remains to be seen exactly what this will look like, Welcome Family will likely operate in partnership with local agencies and organizations who either are already providing similar services, or would be building these types of supports.
 - 2. Kristen McIntire connected with Amanda Stone, the new per-diem nurse in Wellesley, to align on next steps to support Wellesley's rollout of a similar program. Their partnership will assist other NC-8 communities in developing similar support systems moving forward without duplication.
 - BME will share the MCH Community of Practice meeting materials with the coalition to help participants get up to speed on the resources shared and available.

IX. Opioid Abatement Updates

a. RCC Recovery Coaching





- i. Contracts went out to 5 participating communities later than anticipated (Tuesday 2/25 or close). We anticipate Westwood will be able to sign on for FY26 when the contract is renewed.
- ii. 2 contracts have been returned to RCC as of Friday. Request to help finalize execution by EOW if possible to mitigate any further delays.

b. Next Steps

- i. RCC proposed a few key items to facilitate program kickoff:
 - 1. Individual community meet & greets with identified stakeholders
 - a. Begin building contacts for referral network
 - b. Align on metrics for EHR buildout
 - 2. Convene for an all-community kickoff call to share back insights and provide more direction for implementation

a. Requests to help accomplish this:

- i. Each community to select/identify stakeholders for individual introductory meetings
- ii. Share contact info with Cynthia to share back to RCC for scheduling
- iii. Tentatively hold Thursday, March 27th (PM) for an all-community meeting (details to follow)

X. Community Updates

The coalition discussed opportunities to provide take-home materials for completed community training like CPR or Stop the Bleed. Communities discussed logistics associated with Narcan and SAMBOX programming.

XI. Meeting Closure

The next NC-8 Coalition meeting is scheduled for Monday, April 7th, 11AM-1PM via Zoom.

Stacey Lane motioned to adjourn the meeting. Meg Goldstein seconded the motion.

Canton: Y Dedham: Y

Milton: (left early)

Norwood: Y Walpole: Y Wellesley: Y Westwood: Y

The meeting adjourned at 1:15PM.







Documents used and referenced during the meeting:

NC-8 March 2025 Meeting Presentation NC-8 Purchase Tracking Template

NC-8 Local Public Health Coalition Monthly Meeting

March 2025





Agenda

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1.	WC	ICOLLIC

- II. Announcements and Reminders
- III. MRC Updates
- IV. FPHS Review
- V. Regional Staff Updates
 - a. Regional Epidemiologist Introduction
 - b. Regional Public Health Nurse Report-Out
 - c. Contractor Support Next Steps
- VI. PHE Budget Review
- VII. CTC Project Updates
- VIII. Maternal, Child, and Family Health Program Discussion
 - IX. Opioid Abatement Updates
 - X. Community Updates
 - XI. Meeting Closure

Approval of: February 2024 Coalition Meeting minutes

February OAC Discussion minutes
FPHS Service Delivery Review Meeting minutes

Announcements & Reminders

Announcements and Reminders

Welcome, Katie!

NC-8 Regional Epidemiologist

MHOA Tobacco Training Opportunities

- Model Tobacco Sales Regulation Training
 - Wednesday, March 5th 1-2:30PM
 - Tuesday, April 15th 1-2:30PM
- Retail Tobacco Inspection Training
 - o Monday, March 10th 1-2:30PM
 - Wednesday, April 30th 10AM-12PM
- Merchant Education Training
 - Tuesday, March 18th 1PM
 - o Monday, April 7th 1PM
- Incorporating Tobacco into Retail Food Inspections
 - Monday, June 9th 1-3PM

Racial & Health Equity Technical Assistance

FY25 Topics & Sessions

- March 18: Workforce Diversity
- April 15: Culturally and Linguistically Appropriate Standards (CLAS)
- May 20: Linguistic Justice

NEHA Body Art Facility Inspector Training

10 NC-8 participants registered for April & May sessions

Virtual Training Dates & Times:

April 22 & 24 11AM-3PM EST May 13 & 15 11AM-3PM EST

Pricing:

\$299 (members); \$349 (non-members)

RapidSafety CPR Instructor Training

Month	Date	Location
March	3/20	New Bedford, MA
April	4/24	Carver, MA
May	5/22	Wellesley, MA
June	6/12	Carver, MA

Registration: \$275

MAHB Certificate Session

Variable Dates:

- April 5th Hotel 1620, Plymouth MA
- April 26th Hotel Northampton, Northampton MA
- May 10th Courtyard Hotel, Marlborough MA

CEUs Available

Registration: \$100

MAPHN Annual Conference

May 14-15th

Four Points by Sheraton Wakefield

Boston Hotel & Conference

Wakefield, MA

CEUs Available

Early Bird Registration (Valid through April 30th): \$399

CPO Certification (& Recertification)

In-person Session Dates	Location
March 11-12, 2025	Norwood, MA
March 20-21, 2025	Worcester, MA
March 22-23, 2025	Cape Cod, MA
April 12-13, 2025	Norwood, MA
May 13-14, 2025	Taunton, MA
June 11-12, 2025	Norwood, MA

Registration: \$380

MHOA Annual Conference

Request: Headcount of interested NC-8 staff to register in the event Early Bird registration is released and approved for FY25 expenditure

Early Bird Registration: \$TBD

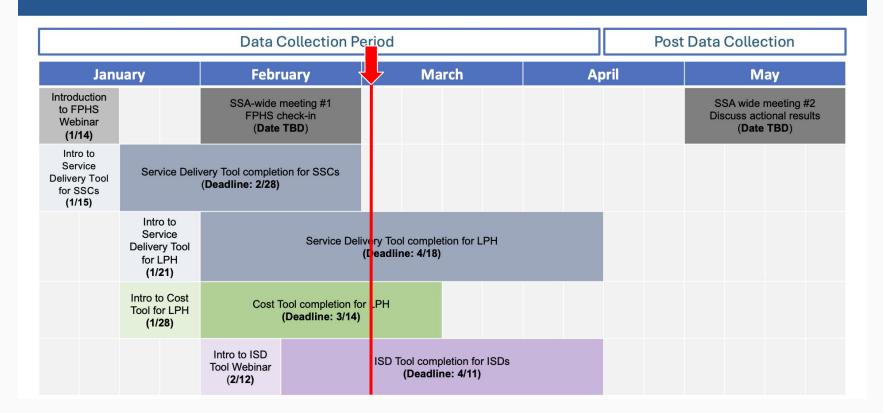
MRC Updates

- Basic training passed
- Code of Conduct and Photo Release passed
 - Lawyers suggestions for implementation
- Looking ahead:
 - Focus on recruitment and steady state
 - Further messaging for CORI
- Jackson attends three big trainings TILI, Training Day, Preparedness conference
- March meeting cancelation

FPHS Review

FPHS Review Timeline

FPHS Review Timeline



Cost Tool Completion (due 3/14)

Canton: not started

Dedham: complete

Milton: in progress

Norwood: in progress

Walpole: not started

Wellesley: not started

Westwood: not started

Service Delivery Tool Completion (due 4/18)

Canton: not started

Dedham: complete

Milton: not started

Norwood: in progress

Walpole: not started

Wellesley: not started

Westwood: in progress

Support Options

1) Live Data Entry Support

 Schedule a call with Manizeh or Cynthia to assist with live completion of the Cost Tool and answer questions

2) Asynchronous Data Entry Support

- Share department ledger or budget information with Manizeh or Cynthia to enter data into the Cost Tool
- Schedule a follow-up to verify information

Regional Staff Updates

Regional Staff Updates: Epi Onboarding

Week 1	Onboarding & Integration	Administrative setup, introductions, and foundation knowledge acquisition
Month 1	MAVEN Training & Community Engagement	Dive into MAVEN, start community outreach and shadowing
Month 2	Case Investigations & SOP Development	Start hands-on case investigations, refine SOPs, and engage with community health events
Month 3	Wrap-Up & Advanced Training	Complete foundational coursework, finalize case study, and prepare for full role transition

Regional Staff Updates: PHN Onboarding

Week 1	Onboarding & Integration	Administrative setup, introductions, and foundation knowledge acquisition
Month 1	MAVEN Training & Community Engagement	Dive into MAVEN, start community outreach and shadowing
Month 2	Case Investigations & SOP Development	Start hands-on case investigations, refine SOPs, and engage with community health events
Month 3	Wrap-Up & Advanced Training	Complete foundational coursework, finalize case study, and prepare for full role transition (In Progress)

Regional Staff Updates: PHN Report Out

- Community Updates
- Microsoft Teams Document/Inventory Hub (Updates/Request for Reviewers)
- Regional Staff Request Form Reminder
- RPHN Additional Project Ideas

Regional Staff Updates: Contractor Support Next Steps

Food Protection:

- Contract Status: Complete
- Onboarding Questionnaires: Complete
- **Next Steps:** Trevor finalized the NC-8 Smartsheet Dashboard and sent outreach last Friday; please follow his instructions to request support.

Title 5:

- Contract: In Progress
 - Signed by Matt Waterman, awaiting Norwood Town Manager's signature
- LandTech to submit W-9 and Certificates of Insurance (COIs)

PHE Budget Review

Current State (end of T2)

T1: 26.8%

T2 (est): 40-50%

- Maxed out Nursing Supplies line item allocation
- Maxed out Membership line item allocation
- Maxed out Training line item allocation
- Underspending in:
 - Inspection Supplies
 - Health Communication
 - Travel*

Proposed Budget Modification

Budget Line Item	Previous Total (11.4 Update)	Proposed Change	New Total (3.3 Update)
Regional Inspection Associate	\$23,524.25	(\$5,614.42)	\$17,909.83
Fringe Benefits	\$31,221.14	(\$1,684.32)	\$29,536.82
Nursing Supplies	\$2,000	\$1,000.00	\$3,000
Membership	\$1,000.00	\$1,000.00	\$2,000.00
Training	\$4,701.26	\$5,298.74	\$10,000

Looking Ahead: At-Risk Funding & Mitigation

Anticipated Inputs

Scanning & Digitization \$15,267.60

Food Protection Inspection Support
Up to \$40k*

Title 5 Inspection Support
Up to \$40k*

Estimated Remainder

\$32,053.55 to reallocate

Contingent upon full consumption of allocated line items

Looking Ahead: At-Risk Funding & Mitigation

Proposed Next Steps & Strategies

- Allocate up to \$10,000 for website redesign (Health Communications)
- Procure team uniforms for new regional staff & any new municipal staff
- Leverage Regional Staff for additional supply review & proposals
- Communities review approved supply list to identify and request items
- Invest in additional training
- Reassess pending individual community requests and further suggestions

Request for NC-8

• Review supply list (circulated with agenda)

CTCI Project Planning

Regional Comms Plan/TTX

Proposed Timeline

March February April lanuary Award vendor **Develop RFP** Align with procurement Collect & evaluate vendor responses Consolidate coalition Finalize RFP Issue contract Review proposals feedback to refine Work with Norwood Commence Work with Norwood SOW procurement to issue planning & procurement to select Determine vendor documentation project kickoff vendor qualifications

Canton Library Project

Canton Library Project: Updates & Next Steps

Updates:

- Finalized order lists sent to Jen Bartucca ~1.5 weeks ago
- Jen has procured items for a few towns already
- \$27,868.61 spent out of \$50,000 allocated for the project

Next Steps:

- Orders are large—recommend extra hands or 1-2 vans for pick-up/delivery
- A significant amount of hygiene supplies will be distributed to unhoused individuals
- What additional support do communities need?

FY25-FY26 CTCI Expenditure Projections

FY26 Project Proposals

- 1. Pandemic Response Planning
 - a. Leverage Regional Epi to standardize response plans and guide additional investments in infrastructure & collab
- 2. Strategic Planning
 - a. Ensure alignment of coalition service delivery goals

COVID Test Kits

Maternal, Child, and Family Health Program Discussion

Opioid Abatement Updates



RCC x NC-8 Recovery Coach Contract out for signature



Next Steps

- Identify stakeholders for introduction to RCC
- Confirm metrics for programmatic reporting (EHR build)
- Schedule individual town meet & greets
- Convene for formal group meeting EOM

Community Updates

Adjournment

Next Meeting

April 7th 2025: 11AM-1PM

Virtual Meeting